



EUROPEAN
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ANNEXES 1 to 2

ANNEXES

**to the Commission Decision of XXX
designating the European Coordinators for the Core Network Corridors and laying
down the detailed arrangements for the performance of their mission and tasks**

ANNEX I

designating the European Coordinators for the Core Network Corridors

North Sea-Baltic Corridor	Mr Pavel TELIČKA
Scandinavian-Mediterranean Corridor	Mr Pat COX
Atlantic Corridor	Mr Carlo SECCHI
North Sea- Mediterranean Corridor	Mr Péter BALÁZS
Rhine-Danube Corridor	Ms Karla PEIJS
Mediterranean Corridor	Mr Laurens Jan BRINKHORST
Baltic-Adriatic Corridor	Mr Kurt BODEWIG
Orient/East-Med Corridor	Mr Karel VINCK as of 1.7.2014: Mr Mathieu GROSCH
Rhine-Alpine Corridor	Ms Ana PALACIO
ERTMS	Mr Karel VINCK
Motorways of the Sea	Mr Luis VALENTE DE OLIVEIRA as of 1.7.2014: Mr Brian SIMPSON

ANNEX II

Model mandate letter for the European Coordinator for the North Sea Baltic Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network¹ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility² foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The Core Network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator for the North Sea Baltic Corridor. This corridor stretches from the North Sea ports of Antwerp, Rotterdam, Amsterdam, Bremen and Hamburg through Poland to the Belarus border and to the Baltic countries' ports Klaipeda, Ventspils, Riga and Tallinn as well as to Helsinki. It covers rail, road, airports, ports, RRT's, inland waterway such as the "Mittelland Kanal" and the motorways of the sea links to Finland. The key project is "Rail Baltic/Rail Baltica", a UIC standard gauge railway to be built between north-eastern Poland, Kaunas, Riga and Tallinn.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;

¹ OJ L 348, 20.12.2013, p.1.

² OJ L 348, 20.12.2013, p.129.

- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;
- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;

- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...³ and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

³ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for the Scandinavian-Mediterranean Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network⁴ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility⁵ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator of the Scandinavian-Mediterranean Corridor. This corridor extends from the Finnish-Russian border and the Finnish ports of Hamina Kotka, Helsinki and Turku-Naantali via a motorways of the sea link to Stockholm and, with a branch to Oslo, continues through southern Sweden, Denmark, and Germany. This corridor will connect the ports of Bremen, Hamburg and Rostock with western Austria and then the Italian ports La Spezia, Livorno, Ancona, Bari, Taranto, Naples, Gioia Tauro and Palermo with a motorways of the sea link to Malta. It comprises rail, road, airports, ports, RRT's and motorways of the sea sections. The key infrastructure projects on this corridor are the Fehmarnbelt fixed link and the Brenner base tunnel.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;

⁴ OJ L 348, 20.12.2013, p.1.

⁵ OJ L 348, 20.12.2013, p.129.

- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;
- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;

- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...⁶ and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

⁶ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for the Atlantic Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network⁷ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility⁸ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator for the Atlantic Corridor. This corridor links the Spanish and Portuguese ports of Algeciras, Sines, Lisbon, Porto and Bilbao through western France and, with a link from Le Havre and Rouen, to Paris and further east to Mannheim and Strasbourg. It covers rail, road, airports, ports, RRT's and the Seine as inland waterway. A main objective is to exploit the maritime potential of the Atlantic façade of the Union through an improved modal integration, enhancing railway interoperability by deployment of ERTMS and the other TEN-T standards along the whole corridor and gauge change to UIC standard on the Iberian Peninsula. Integration with rail freight corridor 4 will be essential to achieve this goal.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;

⁷ OJ L 348, 20.12.2013, p.1.

⁸ OJ L 348, 20.12.2013, p.129.

- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;
- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;

- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...⁹ and could be renewed by mutual agreement.

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⁹ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for the North Sea Mediterranean Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network¹⁰ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility¹¹ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors as well as two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator for the North Sea Mediterranean Corridor. This corridor stretches from Belfast and the Irish ports of Cork and Dublin, as well as from the northern UK ports Glasgow and Edinburgh through Belgium, with a branch from Amsterdam and Rotterdam, via Luxembourg to Strasbourg and Basel and via Lyon to the southern French ports of Fos/Marseille. It covers rail, road, airports, ports, RRT's and the Dutch-Belgian inland waterway system as well as the Rhône river. The key project is the Seine-Escaut inland waterway.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

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- being responsible for the analysis of the core network corridor;

¹⁰ OJ L 348, 20.12.2013, p.1.

¹¹ OJ L 348, 20.12.2013, p.129.

- prepare the work plan for the core network Corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;
- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
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- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
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- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;

- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...¹² and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

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The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

¹² Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for the Rhine-Danube Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network¹³ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility¹⁴ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator of The Rhine-Danube Corridor. This corridor connects Strasbourg and Mannheim via two parallel axes in southern Germany, one along Main and Danube, the other one via Stuttgart and Munich, and with a branch to Prague and Zilina to the Slovak-Ukrainian border, through Austria, Slovakia and Hungary to the Romanian ports of Constanta and Galati. It covers rail, road, airports, ports, RRT's and the inland waterway system of Main, Main-Danube Canal, the entire Danube downstream of Kelheim and the Sava river. The key projects are removing the bottlenecks along the inland waterways and the railway sections Stuttgart – Ulm and München - Freilassing.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mision

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;

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¹⁴ OJ L 348, 20.12.2013, p.129.

- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;
- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the Corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;

- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...¹⁵ and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

¹⁵ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for the Mediterranean Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network¹⁶ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility¹⁷ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors as well as two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator for the Mediterranean Corridor. This corridor links the Iberian ports of Algeciras, Cartagena, Valencia, Tarragona and Barcelona through Southern France, with links to Marseille, and Lyon to Northern Italy, Slovenia and a branch via Croatia to Hungary and the Ukrainian border. It covers rail and road, airports, ports, RRT's and, in Northern Italy, also the Po river inland waterway. The key projects are UIC standard gauge railway lines in Spain, the Lyon –Turin railway tunnel and the Karst crossing Trieste/Koper – Ljubljana.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;

¹⁶ OJ L 348, 20.12.2013, p.1.

¹⁷ OJ L 348, 20.12.2013, p.129.

- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;
- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;

- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...¹⁸ and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

¹⁸ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for the Baltic-Adriatic Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network¹⁹ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility²⁰ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator for the Baltic-Adriatic Corridor. This corridor extends from the Polish ports Gdansk and Gdynia and from Szczecin and Swinoujscie via Czech Republic or Slovakia and through eastern Austria to the Slovenian port of Koper and to the Italian ports of Trieste, Venice and Ravenna. It covers rail, road, airports, ports and RRT's. The key projects are Semmering base tunnel and Koralm railway Graz – Klagenfurt in Austria.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;
- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;

¹⁹ OJ L 348, 20.12.2013, p.1.

²⁰ OJ L 348, 20.12.2013, p.129.

- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;
- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...²¹ and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

²¹ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for the Orient-East Med Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network²² and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility²³ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator of the Orient-East Med Corridor. This corridor connects the German ports Bremen, Hamburg and Rostock via Czech Republic and Slovakia, with a branch through Austria, further via Hungary to the Romanian port of Constanta, the Bulgarian port of Burgas, with a link to Turkey, to Greek ports Thessaloniki and Piraeus and a motorways of the sea link to Cyprus. It comprises rail, road, airports, ports, RRT's and the Elbe river inland waterway. The main bottleneck is the railway section Timisoara – Sofia.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;

²² OJ L 348, 20.12.2013, p.1.

²³ OJ L 348, 20.12.2013, p.129.

- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;
- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;

- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period ...²⁴.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

²⁴ Period depending on the designation as foreseen in Annex I

Model mandate letter for the European Coordinator for the Rhine-Alpine Core Network Corridor

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network²⁵ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility²⁶ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator of the Rhine-Alpine Corridor. This corridor connects the North Sea ports of Antwerp, Rotterdam and Amsterdam along the Rhine valley via Basel to Milan and the Italian port of Genova. It covers rail, road, airports, ports, RRT's and the Rhine as inland waterway. The key projects are the Alpine base tunnels Gotthard and Lötschberg and their access lines.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the corridor in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator aims at advancing the overall development of the corridor through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders within the Corridor Forum as well as support the preparation and implementation of Commission Decisions on corridor work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- being responsible for the analysis of the core network corridor;
- prepare the work plan for the core network corridor, consult the Corridor Forum on this work plan and seek the approval on the work plan by the Member States concerned;

²⁵ OJ L 348, 20.12.2013, p.1.

²⁶ OJ L 348, 20.12.2013, p.129.

- follow up the implementation and coordination of the work plan and the Commission implementing act that is based thereupon;
- setting up and chairing the Corridor Forum. During 2014 a Corridor Forum for each of the nine corridors must be established bringing together the relevant stakeholders from each of the Member States crossed by the corridor. This forum is foreseen to meet four times during 2014 and henceforth meet at least once a year, each time chaired by the Coordinator;
- setting up and, wherever necessary, chairing a number of working groups reporting to the Corridor Forum. Working groups will especially be set up focusing on interoperability and on inter-modality. Also new working groups can be established on important missing cross-border sections while existing working groups will continue their activities;
- to follow up the selection and implementation of projects carried out on the corridor, in close cooperation with the selected contractor;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes;
- take into account elements relating to urban nodes, innovation, civil society involvement, communication and ITS, that might stem from the implementation of projects and work related to the corridor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the corridor analysis and the work plan in 2014 and an update before the end of 2016;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the corridor, new regulatory or other developments which may affect the characteristics of the corridor, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;
- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...²⁷ and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

²⁷ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for ERTMS

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network²⁸ and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility²⁹ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors and two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator for rail interoperability, in particular ERTMS (European Rail Traffic Management System) in the railway corridors. This project focuses on the deployment of the ERTMS ensuring interoperability in the key railway corridors to allow for high-speed passenger and goods services.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the project in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator for ERTMS aims at advancing the overall development and the deployment of the system at European level through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders as well as support the preparation and implementation of Commission Decisions on work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- supervising the necessary analysis and studies being carried out for each core network corridor and the integration of these studies into a coherent European Union plan for Rail Interoperability and for the deployment of ERTMS in particular;

²⁸ OJ L 348, 20.12.2013, p.1.

²⁹ OJ L 348, 20.12.2013, p.129.

- providing council to the nine Coordinators responsible for the core network corridors in matters regarding rail interoperability and ensuring a coherent implementation across the entire core network;
- contributing to the development of a coherent strategy for the implementation of the European deployment plan in particular by identifying the financial packages possible and any risks which might affect implementation;
- developing a set of supplementary development measures deemed to be necessary in all of these corridors to guarantee their long-term commercial performance objectives;
- guiding the development of appropriate methodological approaches to establish the requirements for the implementation of ERTMS in all the rail corridors described in Chapter 7.3 to the Technical Specification on Interoperability relating to the control command and signalling subsystem of the trans-European rail system (TSI)³⁰. These reference methods will take account of the wider perspective as regards the supplementary requirements for the development of these corridors to guarantee their long-term commercial competitiveness;
- chairing the high-level steering group provided for in the Memorandum of Understanding;
- regular consultation of all the Member States and players concerned in order to identify all factors relating to the development of the ERTMS rail corridors, the possibilities for funding the investments deemed to be necessary and the means of gaining access to such funding;
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of a coherent strategy for rail interoperability and in particular ERTMS within the first two years of the mandate with an update before the end of the mandate;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing ERTMS, new regulatory or other developments, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;

³⁰ OJ L 51, 23.2012, p. 1.

- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;
- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period of 4 years starting on ...³¹ and could be renewed by mutual agreement.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

³¹ Date of adoption of the present Commission decision

Model mandate letter for the European Coordinator for Motorways of the Sea (MoS)

Regulation (EU) No 1315/2013 of the European Parliament and of the Council of 11 December 2013 on Union guidelines for the development of the trans-European transport network³² and Regulation (EU) No 1316/2013 of the European Parliament and of the Council of 11 December 2013 establishing the Connecting Europe Facility³³ foresee new implementation tools, namely the core network corridors and the European Coordinators. The regulations provide for nine core network corridors as well as two horizontal Coordinators for motorways of the sea and ERTMS which in the coming years will put in place a powerful European transport network. The core network will form the future backbone for transportation in Europe's Single Market.

The corridor approach has been set up to replace the 30 Priority Projects and to bring together all existing forms of corridor cooperation, in particular by aligning them with the rail freight corridors. Motorways of the sea represents the maritime face of the new TEN-T core network and will be the tool to integrate the key elements of the EU's maritime policy and Europe's vital export and import gates in the European transport infrastructure. In this respect, it is of particular importance to give a fresh impetus to the Europe 2020 Strategy and to contribute to employment and growth.

You have accepted responsibility as the Coordinator for motorways of the sea (MoS). This project focuses on the deployment of high level standards for efficient, safe and environmentally friendly maritime transport operations which can be fully integrated in a door to door transport chain.

Taking up the task of European Coordinator means taking on a number of challenges and responsibilities towards carrying through the infrastructure projects attached to the project in question.

The Commission is convinced that your support, on which it is counting enormously, will be crucial for the continued success of the trans-European transport network.

Mission

The work of the European Coordinator for motorways of the sea aims at advancing the overall development and implementation of the project at European level through targeted coordination activities, notably in relation to project investment (synchronisation of works, allocation of national and European funding) and, as appropriate, other specific action to promote a competitive and resource efficient transport system. For this purpose, the Coordinator shall facilitate cooperation between the Member States concerned, guide the involvement of relevant stakeholders as well as support the preparation and implementation of Commission Decisions on work plans.

Your duties, which stem from those defined by the European Parliament and the Council, will include:

- supervising the necessary analysis and studies being carried out for each core network corridor and the integration of these studies into a coherent European Union plan for the deployment of motorways of the sea;

³² OJ L 348, 20.12.2013, p.1.

³³ OJ L 348, 20.12.2013, p.129.

- providing council to the nine Coordinators responsible for the core network corridors in matters regarding motorways of the sea and ensuring a coherent implementation across the entire core network;
- contributing to the development of a coherent strategy for the implementation of the European deployment plan, in particular by identifying the financial packages possible and any risks which might affect implementation;
- developing a set of supplementary development measures deemed to be necessary in all of these corridors to guarantee their long-term commercial performance objectives;
- regular consultation of all the Member States and players concerned in order to identify all factors relating to the development of motorways of the sea, the possibilities for funding the investments deemed to be necessary and the means of gaining access to such funding.
- carrying out all necessary missions to the relevant capitals, regions and main bottlenecks and nodes.
- preparing a detailed implementation plan for motorways of the sea based on experiences and developments relating to Union maritime transport as well as the forecast traffic on the motorways of the sea.
- to follow up the selection and implementation of projects carried out on motorways of the sea, in close cooperation with the selected contractor.

Your task as Coordinator will consequently be of a very diverse nature and of great importance to the European Union and the overall project in the context of the programming of funding and political dialogue with the Member States to enable the latter to overcome any difficulties in making the various infrastructure projects happen.

More particularly, the Commission requests you to take on

- the development of the work plan within the first two years of the mandate with an update before the end of the mandate;
- the drawing-up of an Annual Report for the Commission, for transmission to the European Parliament and the Member States concerned, on the progress made in implementing the motorways of the sea, new regulatory or other developments which may affect the characteristics of the project, and any difficulties or obstacles likely to cause serious delay which affect the completion dates agreed by the European Parliament and the Council. This report may also be used by the Commission to authorise the extension of funding decisions;
- consultations with the Member States concerned, of regional and local authorities, operators and users of means of transport, as well as representatives of civil society, and other relevant stakeholders in order to better define transport demand, the possibilities of investment funding and the type of services to be provided to facilitate access to such funding;
- if requested by the Commission, the preparation of an opinion during the examination of requests for European Union funding concerning projects or groups of projects covered by your task;
- the promotion of joint project evaluation methods approved in advance by the Commission and the provision, where necessary, of technical expertise to the project promoters regarding the financial package for the projects.

Moreover, the Commission requests you to accompany/follow up

- financial decisions and report any problems with implementing them;
- compliance with environmental legislation and consideration of regional aspects; and
- compliance with the global corridor approach.

Rules and procedures

Your task as a European Coordinator will be for a period ...³⁴.

The duration of your mandate may be changed at any time by the Commission at its own initiative or at your request. The Commission reserves the right to cancel your mandate at any time.

During the performance of your tasks you may not make commitments on behalf of the Commission without its prior written agreement. Accordingly, you must act impartially, in an independent and confidential manner and apply to the best of your abilities your professional knowledge and skills solely in the interests of the European Union.

You must avoid any situation giving rise to a conflict of interest regarding the areas in which you are requested to intervene. You must inform the Commission of any conflict of interest arising during your term of office immediately.

Furthermore, you must not use or divulge any document or information which comes to your knowledge in the course of your duties, unless such information is already in the public domain. All the results produced by you shall be the property of the European Union, which may use them or publish them as it sees fit.

During the performance of your task, (which is unpaid), you will be granted a monthly flat-rate allowance of €3000 to cover your secretarial expenses. In addition, your mission expenses will also be reimbursed in accordance with current Commission rules. In addition, you will be given technical and administrative support by the Commission.

The Director for the European Mobility Network is your contact person in the Directorate-General for Mobility and Transport. The Commission can assure you in advance that, in the implementation of your task, you will have the full support of the Director and the members of staff designated to assist you on a day-to-day basis on technical and administrative matters.

The Directorate-General for Mobility and Transport will organise regular meetings between the European Coordinators to allow information and experience to be shared.

The Belgian courts shall have exclusive jurisdiction in respect of any dispute concerning the validity, application or interpretation of this contract. This contract is governed by Belgian law.

³⁴ Period depending on the designation as foreseen in Annex I